



Advanced Strategic Project Management Practices

Module 1 Strategic Project Management

- Strategic Project Management Prelude
- Course Introduction
- Course Overview
- Introduction to Strategic Project Management
- When to Use Project Management
- Introduction to Strategic Project Management—
- The Project Management Process
- Exercise Four Strategies for Selling
- Exercise Case Study
- Case Facilitation and Strategic Approach, Part 1
- Case Facilitation and Strategic Approach, Part 2
- Traditional Strategic Management
- Backdrop for Strategic Management
- Strategic Management as a Process
- Exercise Strategic Project Management
- Vision and Mission
- Objectives, Goals, Strategies and Project Selection
- Strategic Decision Making
- Exercise Strategic Project Management
- Strategies, Programs and Projects
- Strategic Project Management
- Exercise Strategic Project Management
- Operational Plans and Organizational Design
- Case Study Review

Module 2 Optimizing Project Results

- Optimizing Project Results Prelude
- Critical Chain Project Management, Part 1
- Critical Chain Project Management, Part 2
- Critical Chain Project Management, Part 3
- Critical Chain Project Management, Part 4
- Critical Chain Project Management, Part 5
- Managing Multiple Projects Introduction
- Exercise Portfolio Management Exercise
- Portfolio Management
- Portfolios vs. Multiple Projects
- Exercise Planning in a Portfolio Exercise
- Planning in a Portfolio
- Exercise Establishing Baselines Exercise

- Establishing Baselines
- Exercise Planning and Capturing Costs Exercise
- Planning and Capturing Costs
- Exercise Strategic Project Issues Exercise
- Strategic Project Issues
- Exercise Tactical Project Issues Exercise #1
- Exercise Tactical Project Issues Exercise #2
- Tactical Project Issues
- Exercise Commitments Exercise
- Commitments
- Quality
- Exercise Daily Routine Exercise
- Daily Routine
- Exercise Critical Resources Exercise
- Critical Resources
- Human Resources
- Managing Multiple Projects
- Module 3 Dynamics of Project Management
- Dynamics of Project Management Prelude
- Project Management Maturity Models, Part 1
- Project Management Maturity Models, Part 2
- Project Management Maturity Models, Part 3
- Exercise Project Portfolio Worksheet 1
- Project Portfolio Management, Part 1
- Solution Project Portfolio Solution 1
- Exercise Project Portfolio Worksheet 2
- Project Portfolio Management, Part 2
- Solution Project Portfolio Solution 2
- Project Portfolio Management, Part 3
- The ROI of Project Management
- IBM's Transformation to a Project-Based Enterprise
- Project Management Office Introduction
- Project Office for a Single Project
- Project Office for a Group of Projects
- Enterprise Project Management
- Exercise Evaluation Elements Table
- Project Management Office and Metrics
- Typical Steps to Implement a Project Management Office
- Project Management Office Summary
- Leading Change, Part 1
- Leading Change, Part 2
- Module 4 Best Practices in Project Management
- Best Practices in Project Management Prelude
- Quality in and Continuous Improvement Through Projects

Three Approaches to Quality
Quality Conclusion
Introduction, Problems With CPM And Other Topics
Risk Data Collection
Single-Path Schedule Risk Analysis
Introduction v
Parallel Paths and the Risk Critical Path
Correlations, Resource Problems and Constraints
Probabilistic Branching
Conditional Branching
Integration of Schedule Risk and Cost Risk
Alternative Teams
Exercise Alternative Team
Alternative Teams at Your Organization
Exercise Project Management Creativity Exercise
Project Management Creativity Introduction
Exercise Project Management Exercise
Creative Leadership
Exercise Project Management Exercise
The Creative Process
Exercise Project Management Exercise
Idea Generation and Creative Conclusion
Exercise Cultural Considerations in Project Management
Cultural Considerations in Project Management
Exercise Cultural Considerations in Project Management
Types of Culture
Exercise Cultural Considerations in Project Management
Project-Driven Cultures
The Future of Project Management